### Journey East Academy Annual Plan (2023 - 2024)

## Last Modified at Sep 28, 2023 04:05 PM CDT

### [G 1] Reading/Language Arts

RLA: \*JCS will increase the percentage of K-8 students reading on/above grade level from 46% to 90% in spring 2024 by implementing high leverage practices around the 5 Components of Reading + Writing and also incorporating high-quality curricula in all content areas. Overall student growth and proficiency will be tracked by subgroups\* (EL, SpEd, Tier 2, Tier 3, Gifted/High Achievers, Tier 1).

\*\*\*JCS- will increase K-5 students in each subgroup will read on/above grade level. from 46% to 90% in Spring 2024.\*\*\*

#### **Performance Measure**

Performance will be measured using the following tools:

\* weekly focus lesson and exit tickets

- 70% scholars proficient mastery with at least 80% mastery-ELA

Quarterly benchmarks i-Ready

\* \*\*Comprehension -\*\* At least 70% of students will score on or above grade level in Informational Text Comprehension on the Winter iReady Diagnostic.

\* \*\*Vocabulary- \*\*At least 70% of students will score on or above grade level in Vocabulary on the Spring iReady Diagnostic.

#### Quarterly benchmark easyCBM

+ bi-weekly progress monitoring for Tier 2 and Tier 3 scholars

+ \*\*Reading Intervention -\*\* At least 70% of Reading Intervention students will have a "typical rate of improvement" on their progress monitoring as identified by the monthly easyCBM progress monitoring data.

#### **TNReady Assessment**

\* District Formative Assessment using Mastery Connect (80% mastery or above)

| Strategy | Action Step | Person<br>Responsible | Estimated<br>Completion<br>Date | Funding<br>Source | Notes |
|----------|-------------|-----------------------|---------------------------------|-------------------|-------|
|----------|-------------|-----------------------|---------------------------------|-------------------|-------|

| [S 1.1] Standard Aligned Core Instruction         We will effectively implement high-quality curricula         CKLA Skills and Knowledge in K-5, reading         interventions and 3-5 Foundational Skills.* *We will         know if we are on track to meet our ultimate goal         by regularly tracking student growth via easyCBM         and i-Ready and also by tracking teacher         effectiveness via the Get Better Faster, TN TEAM,         and Tier 2/3 Direct Fidelity Check rubrics.         Benchmark Indicator         **Benchmark Indicator**         **Weekly Focus lesson Data**         ***Submitted each Friday and entered on Data         Tracker (K-2)**         * **Tracked in Mastery Connect 3-5)**         -Foundational Skills: 70% of scholars score 80% or         above on focus lesson and EOM.         -CORE (Reading Comprehension): 80% of         scholars score 80% or above on CORE focus         lessons.         • At least 50% of students will meet or exceed their         stretch growth goal on iReady.         • At least 80% of K/1 students in each subgroup will | [A 1.1.1] Bi-Weekly Data Meetings<br>K-5 teachers will participate in bi-weekly meetings<br>to analyze data, data digs, and break down the<br>know/show of the standards to determine re-teach<br>plans.                          | Keosha Glasco<br>(Development<br>Coach of<br>Instruction)<br>and Terrence<br>Brownlee<br>(Assistant<br>Principal) | 05/24/2024 | Title I<br>[\$134500.00] |  |
|---|---|---|------------|--------------------------|--|
| • At least 80% of K/1 students in each subgroup will be on or above grade level for letter sounds on easyCBM.   |   |   |            |                          |  |
| <ul> <li>At least 80% of 1st- 8th graders in each subgroup<br/>will score on or above grade level in Passage<br/>Reading Fluency on easyCBM.</li> </ul>   |   |   |            |                          |  |
|   | <b>[A 1.1.2] Development Coach of Instruction</b><br>Development Coach of Instruction will provide<br>content specific coaching and real-time feedback<br>for K-2 teachers in Foundational Skills (CKLA),<br>ELA, and Math daily. | Keosha Glasco<br>(Development<br>Coach of<br>Instruction)   | 06/01/2024 | Title I<br>[\$81500.00]  |  |

| <ul> <li>* Analyze bi-weekly class data and quarterly</li> <li>i-Ready and easyCBM benchmarks to determine<br/>progression and needs of students.</li> <li>* Implement practice clinics based on action steps<br/>identified on the Get Better Faster Rubric during<br/>weekly school-level PD.</li> <li>* Plan weekly Intellectual Prep (IP) and bi-weekly<br/>Data meeting with K-2 teachers to address student<br/>gaps and misconceptions</li> <li>* Collaborate with K-2 Educational Specialist,<br/>Interventionist, and ESL teacher to share best<br/>practices during weekly school-wide PD.</li> <li>* Implement bi-weekly one-on-one academic<br/>coaching sessions with K-2 teachers based on<br/>need and action steps in Whetstone, observation<br/>platform.</li> </ul> |   |            |                          |
|---|---|------------|--------------------------|
| <b>[A 1.1.3] Informal Walkthroughs</b><br>Assist teachers with lesson planning and executing<br>the lesson properly to best fit student needs using<br>the Getter Better Faster Rubric including real-time<br>feedback action steps.  | Audrey<br>Johnson<br>(Principal),<br>Terrence<br>Brownlee<br>(Assistant<br>Principal),<br>Keosha Glasco<br>(Development<br>Coach of<br>Instruction) | 05/24/2024 | Title I<br>[\$134500.00] |
| <b>[A 1.1.4] CKLA Foundational Skills and Core</b><br><b>Knowledge Curriculum</b><br>CKLA Foundational Skills taught to all K-5 to<br>address and lessen the gaps in foundational skills.<br>End of Unit Assessments are provided and reteach<br>lessons are provided based on data.  | K-5 ELA<br>Teachers,<br>Keosha Glasco<br>(Development<br>Coach of<br>Instruction),<br>and Terrence<br>Brownlee<br>(Assistant<br>Principal)          | 05/24/2024 | Title I<br>[\$134500.00] |
| <b>[A 1.1.5] Progress Monitoring</b><br>Bi-Weekly progress monitoring of Tier 2 and Tier 3<br>scholars using easyCBM progress monitoring<br>probe in scholar's deficit area.  | Venise Miller<br>(Intervention<br>Specialist),<br>Cassie  | 05/24/2024 | Title I<br>[\$78410.00]  |

|   |   | Mebane<br>(Intervention<br>Specialist), K-5<br>Intervention<br>Teachers | 05/04/0004 |                         |  |
|---|---|---|------------|-------------------------|--|
|   | [A 1.1.6] City Year<br>SUPPORT CONTRACT TO PROVIDE<br>ADDITIONAL TUTORING AND LITERACY<br>SUPPORT FOR STUDENTS AT RISK FOR<br>LEARNING LOSS DUE TO COVID-19   | City Year   | 05/24/2024 | ESSER 3<br>[\$60000.00] |  |
| <ul> <li>[S 1.2] Professional Development</li> <li>Provide professional development for teachers, administrators, instructional leaders and district advisors on how to articulate the instructional practice shifts that will improve teachers' pedagogy of the content, master of standard look fors, students' skill set, and students' proficient reading level of grade supported texts.</li> <li>Benchmark Indicator</li> <li>Daily classroom observations using the District Classroom Walkthrough Protocol and Debriefing Document will provide the District with data to determine trends in teachers' ability to effectively implement the identified instructional shifts outlined in the rubric and gauge the implementation of standard aligned instruction in order to plan professional development support.</li> <li>Weekly Lesson Internalization Meetings</li> <li>Quarterly district-level PD sessions for volunteers and parents to learn effective strategies to help students reach the district's ELA goal.</li> <li>New teacher professional learning supports are offered at various times throughout each semester for new hires. Mentor rosters are submitted at the beginning of each semester to ensure collegial support is assigned to each new hire.</li> </ul> | <b>[A 1.2.1] Weekly PD</b><br>Professional development will be provided to all<br>K-5 teachers, administrators, interventionists,<br>support teachers (ESL and Educational<br>Specialists), instructional leaders, and district<br>advisors on how to articulate the instructional<br>practice shifts that will improve students' skill set,<br>teachers' pedagogy of the content, mastery of<br>standard look-fors, and proficient reading levels of<br>grade supported texts. | Audrey<br>Johnson,<br>Terrence<br>Brownlee,<br>Keosha Glasco            | 05/24/2024 | Title I                 |  |

|   | <b>[A 1.2.2] Content Meetings</b><br>Content Support: Meetings are conducted during<br>pre-service and the conclusion of each school year.<br>School and school leaders are gaining and sharing<br>knowledge of content, obtaining content support<br>and resources through collaboration, and<br>effectively communicating new information with<br>school-level educators. | Audrey<br>Johnson,<br>Terrence<br>Brownlee,<br>Keosha<br>Glasco, Lauren<br>Short, Marissa<br>Baldwin,<br>Amanda<br>Parker | 05/24/2024 | Title I                  |  |
|---|---|---|------------|--------------------------|--|
|   | <b>[A 1.2.3] Practice Clinics</b><br>Academic and cultural practice clinics based on<br>data in *Schoolmint *from informal observations<br>using the* Get Better Faster* rubric.  | Audrey<br>Johnson,<br>Terrence<br>Brownlee,<br>Keosha Glasco  | 05/24/2024 | Title I                  |  |
| [S 1.3] Targeted Intervention and Personalized<br>Learning<br>Provide academic interventions, personalized<br>learning activities, an individualized learning pace,<br>and various instructional approaches designed to<br>meet the needs of specific learners to improve<br>student achievement. | <b>[A 1.3.1] Practice Clinics</b><br>Bi-weekly management and/rigor practice clinics<br>based on teacher or school needs to address<br>deficits based on informal observations using the<br>Get Better Faster Rubric.   | Audrey<br>Johnson,<br>Terrence<br>Brownlee,<br>Keosha Glasco  | 05/24/2024 | Title I<br>[\$134500.00] |  |
| Benchmark Indicator<br>**Weekly Focus lesson Data**   |   |   |            |                          |  |
| * **Submitted each Friday and entered on Data<br>Tracker (K-2)**<br>* **Tracked in Mastery Connect 3-5)**   |   |   |            |                          |  |
| **Run weekly i-Ready reports for mastery and time spent on lesson**   |   |   |            |                          |  |
| By Spring 2024:   |   |   |            |                          |  |
| <ul> <li>* At least 50% of students will meet or exceed their stretch growth goal on iReady.</li> <li>* At least 80% of K/1 students in each subgroup will be on or above grade level for letter sounds on</li> </ul>   |   |   |            |                          |  |

| easyCBM.<br>* At least 80% of 1st- 8th graders in each subgroup<br>will score on or above grade level in Passage<br>Reading Fluency on easyCBM.<br>Performance will be measured using the following<br>tools:<br>i-Ready |  |  |            |                           |  |
|--|--|--|------------|---------------------------|--|
| easyCBM  |  |  |            |                           |  |
| TNReady Assessment   |  |  |            |                           |  |
| District Formative Assessment using Mastery<br>Connect (80% mastery or above)  |  |  |            |                           |  |
|  | [A 1.3.2] Mountain Language Whole Group<br>Instruction<br>Personalized, standards-based ELA skills<br>introduced and reviewed during the onset of small<br>group instruction. The content changes daily,<br>however the format remains the same. | Cassie<br>Mebane,<br>Venise Miller,<br>2-5 Grade ELA<br>Teachers:<br>Dana Berry,<br>Shaundrika<br>Cooper, Erica<br>Maxwell-Jacks<br>on, Dametrious<br>Hawkins, Lisa<br>Kanuteh | 05/24/2024 | Title I<br>[\$78410.00]   |  |
|  | <b>[A 1.3.3] Wordly Wise Instruction</b><br>Personalized, vocabulary instruction introduced<br>and reviewed during the onset of small group<br>instruction. The content changes daily, however the<br>format remains the same.                   | Venise Miller<br>(Intervention<br>Specialist),<br>Cassie<br>Mebane<br>(Intervention<br>Specialist)   | 05/24/2024 | Title I<br>[\$78410.00]   |  |
|  | <b>[A 1.3.4] City Year</b><br>SUPPORT CONTRACT TO PROVIDE<br>ADDITIONAL TUTORING AND LITERACY<br>SUPPORT FOR STUDENTS AT RISK FOR<br>LEARNING LOSS DUE TO COVID-19   | City Year  | 05/24/2024 | ESSER 3.0<br>[\$60000.00] |  |

| <ul> <li>[A 1.3.5] i-ready, Amplify, Guided Reader,<br/>Accelerated Readers</li> <li>Scholars receive computer-based practice and<br/>teacher assigned lessons through i-Ready Reading<br/>to support literacy and reading skills. Accelerated<br/>Reader, Amplify, and Guided Readers are used to<br/>gauge student's reading level through practice and<br/>assessments of fluency and comprehension.</li> <li>The technology lab provides desktop support,<br/>troubleshooting and repairs as well as g-suite<br/>management and network design management. All<br/>these activities support 1 to 1 computers.</li> </ul> | Lauren Short<br>(Content<br>Specialist),<br>Marissa<br>Baldwin<br>(Content<br>Specialist),<br>Loraine Jones<br>(Literacy<br>Specialist), K-5<br>Classroom<br>teachers,<br>Technology<br>Lab | 05/24/2024 | ESSER 3.0<br>[\$97000.00]  |
|--|---|------------|----------------------------|
| <b>[A 1.3.6] Sub Now</b><br>SUBSTITUTE TEACHER CONTRACT PROVIDES<br>ADDITIONAL STUDENT SUPPORT TO MAINTAIN<br>CONTINUITY OF LEARNING DURING TEACHER<br>ABSENTEEISM. THIS ASSIST WITH<br>PREVENTING LEARNING LOSS DUE TO<br>COVID-19  | Sub Now,<br>Quinton Cox   | 05/24/2024 | ESSER 3.0<br>[\$144761.00] |

# [G 2] Mathematics

\*\*\*Math: \*\*\*JCS will increase K-5 students in each subgroup scoring proficient on EOM math assessments from 33% to 65% or more of students in each subgroup will score 75% or more on HMH Into Math End of Module Assessments by Spring 2024.

## **Performance Measure**

Performance will be measured using the following tools:

Performance will be measured using the following tools:

\* weekly focus lesson and exit tickets

+ 65% scholars proficient mastery with at least 80% mastery-Math

Quarterly benchmarks i-Ready

+ teacher assigned lessons: at least 80% mastery-Math Quarterly benchmark easyCBM

**TNReady Assessment** 

| Strategy   | Action Step  | Person<br>Responsible  | Estimated<br>Completion<br>Date | Funding<br>Source        | Notes |
|--|--|--|---------------------------------|--------------------------|-------|
| <b>[S 2.1] Standard Aligned Core Instruction</b><br>Teachers will plan and execute standard aligned<br>lessons with intentionality and focus (data-informed<br>instruction) to provide daily access to a rigorous<br>math curriculum that will develop students'<br>engagement in important content, build on prior<br>knowledge (pre-requisite skills), and promote<br>mastery of TN Standards to ensure students are<br>career and college ready.<br><b>Benchmark Indicator</b><br>**Weekly Focus lesson Data**<br>* **Submitted each Friday and entered on Data<br>Tracker (K-2)**<br>* **Tracked in Mastery Connect 3-5)**<br>JCS will increase K-5 students in each subgroup<br>scoring proficient on EOM math assessments from<br>33% in Spring 2022 to 65% or more of students in<br>each subgroup will score 75% or more on Eureka<br>End of Module Assessments by Spring 2024.<br>Measured by:<br>-Informal Walkthroughs and Observations<br>-Mastery Connect Assessments | <b>[A 2.1.1] IP Meetings with HMH Into Math</b><br>Teachers will internalize and practice executing<br>standard aligned lessons with intentionality and<br>focus (data-informed instruction) to provide daily<br>access to a rigorous math curriculum that will<br>develop students' engagement in important<br>content, build on prior knowledge (pre-requisite<br>skills), and promote mastery of TN Standards to<br>ensure students are career and college ready. | Audrey<br>Johnson<br>(Principal),<br>Terrence<br>Brownlee<br>(Assistant<br>Principal),<br>Keosha Glasco<br>(Development<br>Coach of<br>Instruction),<br>K-5 Math<br>teachers | 05/24/2024                      | Title I<br>[\$134500.00] |       |
|  | [A 2.1.2] Mountain Math Instruction<br>Personalized, standards-based math skills   | 2-5 Math<br>Teachers,  | 05/24/2024                      | Title I<br>[\$78410.00]  |       |

|   | group instruction. The content changes daily, however the format remains the same.  | Mebane<br>(Intervention<br>Specialist),<br>Venise Miller<br>(Intervention<br>Specialist)  |            |  |  |
|---|---|---|------------|--|--|
|   | [A 2.1.3] i-Ready Math<br>Scholars receive computer-based practice and<br>teacher assigned lessons through i-Ready Math to<br>support math skills and intervention for scholars in<br>Tier II and Tier III.<br>The technology lab provides desktop support,<br>troubleshooting and repairs as well as g-suite<br>management and network design management. All<br>these activities support 1 to 1 computers and<br>designed to assist with preventing learning loss<br>due to impact of COVID-19. | K-5 Teachers,<br>Cassie<br>Mebane<br>(Intervention<br>Specialist),<br>Venise Miller<br>(Intervention<br>Specialist),<br>Technology<br>Lab           | 05/24/2024 | Title I<br>[\$78410.00]<br>ESSER 3.0<br>[\$40000.00] |  |
| <ul> <li>[S 2.2] Professional Development Provide ongoing, high quality professional development at the District and school level for school leaders, teachers, and other instructional staff that focuses on instructional shifts and strategies that result in improved student performance. </li> <li>Benchmark Indicator Daily informal classroom observations using the Get Better Faster Rubric District Walkthrough data will be monitored weekly through the district's PD management system (Professional Learning Zone/PLZ) and Microsoft Teams for 80% standard aligned core instructional implementation with fidelity in order to provide individualized professional learning support. Senior Leadership Team (SLT) meetings are conducted twice each month at 85% attendance to ensure district and school leaders are gaining and sharing knowledge of content, obtaining content</li></ul> | <b>[A 2.2.1] Data Meetings</b><br>Teachers will participate in weekly meetings to<br>analyze data, data digs, and reflect the know/show<br>of the standards using lesson internalization guides<br>to develop re-teach plans.   | Audrey<br>Johnson<br>(Principal),<br>Terrence<br>Brownlee<br>(Assistant<br>Principal),<br>Keosha Glasco<br>(Development<br>Coach of<br>Instruction) | 05/24/2024 | Title I<br>[\$134500.00]                             |  |

| support and resources through collaboration, and<br>effectively communicating new information with<br>school-level educators.  |   |   |            |                            |  |
|--|---|---|------------|----------------------------|--|
| Quarterly district-level content PD focused on<br>internalizing the new math curriculum, HMH Into<br>Math.<br>New teacher professional learning supports are<br>offered at various times throughout each semester  |   |   |            |                            |  |
| for new hires by Content Assistant Principal, and<br>Development Coach.  |   |   |            |                            |  |
|  | <b>[A 2.2.2] Practice Clinics</b><br>Weekly practice clinics as needed based on data in<br>*Schoolmint* from informal observations using the<br>GBF rubric and TLAC strategies.   | Audrey<br>Johnson<br>(Principal),<br>Terrence<br>Brownlee<br>(Assistant<br>Principal),<br>Keosha Glasco<br>(Development<br>Coach of<br>Instruction) | 05/24/2024 | Title I<br>[\$134500.00]   |  |
|  | <b>[A 2.2.3] Quarterly Content PD</b><br>Internalize, prep, and practice for whole group and<br>small group instruction utilizing the HMH Into Math<br>Curriculum. Collaborate district school to share<br>best practices and strategies with Content<br>Specialists. | K-5 Math<br>Teachers,<br>Lauren Short<br>(Content<br>Specialist),<br>Amanda<br>Parker<br>(Content<br>Specialist)                                    | 05/24/2024 | ESSER 3.0<br>[\$380000.00] |  |
| <b>[S 2.3] Targeted Interventions and Personalized</b><br><b>Learning</b><br>Provide academic interventions, personalized<br>learning activities, an individualized learning pace,<br>and various instructional approaches designed to<br>meet the needs of specific learners to improve | <b>[A 2.3.1] Response to Intervention</b><br>The interventionist will provide additional support to<br>students that are performing in the 0-9th % for<br>Tier1 and the 10-24th % for Tier 2 using i-Ready<br>Math and face-to-face intervention.                     | Cassie<br>Mebane<br>(Intervention<br>Specialist),<br>Venise Miller<br>(Intervention   | 05/24/2024 | Title I<br>[\$78410.00]    |  |

| student achievement.   |  | Specialist), K-5     |            |                          |  |
|--|--|----------------------|------------|--------------------------|--|
| ** **  |  | Math<br>Intervention |            |                          |  |
| ** **  |  | Teachers             |            |                          |  |
|  |  |                      |            |                          |  |
| Benchmark Indicator<br>**Bi-Weekly Progress Monitoring**                           |  |                      |            |                          |  |
|  |  |                      |            |                          |  |
| <ul><li>* **Tier 2 and Tier 3**</li><li>* **Daily Intervention Tracker**</li></ul> |  |                      |            |                          |  |
|  |  |                      |            |                          |  |
|  |  |                      |            |                          |  |
| **Monthly Direct and Indirect Fidelity Checks**                                    |  |                      |            |                          |  |
| * **Data scored in* Schoolmint***  |  |                      |            |                          |  |
|  |  |                      |            |                          |  |
| ***Weekly Focus Lesson Data submitted each   |  |                      |            |                          |  |
| Friday***  |  |                      |            |                          |  |
|  |  |                      |            |                          |  |
|  |  |                      |            |                          |  |
| Performance will be measured using the following                                   |  |                      |            |                          |  |
| tools:   |  |                      |            |                          |  |
| TNReady Assessment   |  |                      |            |                          |  |
| District Formative Assessment using Mastery  |  |                      |            |                          |  |
| Connect  |  |                      |            |                          |  |
| Focus Lesson Exit Tickets  |  |                      |            |                          |  |
| Progress Monitoring  |  |                      |            |                          |  |
|  |  |                      |            |                          |  |
| Weekly i-ready reports   |  |                      |            |                          |  |
|  | [A 2.3.2] Print Rich Environment<br>Math Word walls with academic vocabulary and | Audrey<br>Johnson    | 05/24/2024 | Title I<br>[\$134500.00] |  |
|  | teacher/student created anchor charts will visible                               | (Principal),         |            |                          |  |

| Strategy   | Action Step  | Person<br>Responsible   | Estimated<br>Completion<br>Date | Funding<br>Source         | Notes |
|--|--|---|---------------------------------|---------------------------|-------|
| * Daily Attendance Reports<br>* PowerSchool Data<br>+ 3 and 5 day letter are generated bi-week | ly and sent to parents (hard copy and soft copy via ParentSquare   | e)  |                                 |                           |       |
| Performance Measure<br>Interventions and supports will be measure                              | ed using the following:  |   |                                 |                           |       |
| [G 3] Safe and Healthy Students<br>***JCS- will increase the number of K-5 stu                 | udents being present daily from 90.2% to 93% in Spring 2024.***  |   |                                 |                           |       |
|  | The technology lab provides desktop support,<br>troubleshooting and repairs as well as g-suite<br>management and network design management. All<br>these activities support 1 to 1 computers and<br>designed to assist with preventing learning loss<br>due to impact of COVID-19. |   |                                 |                           |       |
|  | Teacher assigned i-Ready lesson are implemented weekly based on student data.  |   |                                 |                           |       |
|  | <b>[A 2.3.3] Mountain Math and i-Ready</b><br>Personalized, standards-based math skills<br>introduced and reviewed during the onset of small<br>group instruction. The content changes daily,<br>however the format remains the same.  | 2-5 Math<br>Teachers,<br>Technology<br>Lab  | 05/24/2024                      | ESSER 3.0<br>[\$40000.00] |       |
|  | HMH math curriculum and research-based best<br>practices.<br>Resources will be provided weekly IP Meetings,<br>and Content PD Meeting. Administrative Team will<br>monitor the implementation during classroom<br>observations.  | Brownlee<br>(Assistant<br>Principal),<br>Keosha Glasco<br>(Development<br>Coach of<br>Instruction),<br>K-5 Math<br>Teachers |                                 |                           |       |

[A 3.1.1] Student Attendance Review Team

Identify the cause(s) of the unexcused absences in

(SART)

[S 3.1] Attendance Supports

Implement targeted interventions and support

programs and initiatives that address identified

06/28/2024

Tashika LeSure

(School

ESSER 3.0

[\$56000.00]

| <ul> <li>behavior needs and provide appropriate student supports.</li> <li>Benchmark Indicator <ul> <li>In order to look at attendance rates and factors that cause students to be absent from school the benchmark indicators are:</li> <li>3 and 5 day attendance based on attendance as notated in Dean's List and PowerSchool</li> </ul> </li> <li>Attendance 20 day reporting period, will assist in monitoring students' attendance and the effectiveness of supports measures aimed at improved student attendance.</li> <li>Monitoring students who have been identified as needing additional support (i.e. homeless, foster care, and Truancy Supports).</li> </ul> | order to bring the parent/guardian and student<br>incompliance with attendance laws. The SART<br>team may consist of the family specialist, guidance<br>counselor, principal (or designee), parent/guardian,<br>an advocate representing the student such as a<br>teacher of the student's choosing, and the student.<br>The SART team must develop a Parent/ Student<br>Action Plan (PSAP) to address the cause(s) of the<br>unexcused absences and identify interventions that<br>eliminate the underlying problem and enable the<br>student to attend school on a regular basis. | Counselor),<br>Brittany Lipford<br>(Office<br>Manager),<br>Monique<br>Garay (Office<br>Assistant),<br>Jameka<br>Roberts<br>(Director of<br>Student<br>Services),<br>Monicah<br>Branch<br>(Managing<br>Director of<br>Special<br>Populations<br>and Student<br>Services) |            |  |  |
|---|---|---|------------|--|--|
|   | <ul> <li>[A 3.1.2] Daily Attendance Trackers Homeroom teachers will take daily attendance through PowerSchool. </li> <li>Attendance is tracked in Dean's List as well. Parents can receive weekly reports with attendance updates. 3 and 5 day letters are generated as needed and provided to parents as a hardcopy and via ParentSquare.</li></ul>  | Audrey<br>Johnson<br>(Principal),<br>Terrence<br>Brownlee<br>(Assistant<br>Principal), K-5<br>Teachers,<br>Tashika<br>LeSure<br>(School<br>Counselor),<br>Monique<br>Garay (Office<br>Assistant),<br>Brittany Lipford<br>(Office<br>Manager)                            | 06/28/2024 | Title I<br>[\$53000.00]<br>ESSER 3.0<br>[\$56000.00] |  |
|   | <b>[A 3.1.3] Quarterly Perfect Attendance Awards</b><br>All K-5 scholars with no absences and tardies will<br>receive a medal and certificate quarterly as an   | Tashika<br>LeSure<br>(School  | 05/22/2024 | ESSER 3.0<br>[\$56000.00]                            |  |

|  | incentive to promote positive school attendances,<br>which reduces loss of instructional time.<br>Scholars are celebrated during community meet<br>and Memphis Grizzlies tickets, provided by the<br>Grizzlies Assist Program.   | Counselor),<br>Monique<br>Garay (Office<br>Assistant),<br>Brittany Lipford<br>(Office<br>Manager) |            |                            |
|--|--|---|------------|----------------------------|
|  | [A 3.1.4] Arts in Us Support Classes<br>Scholars attend support classes daily focused on<br>art and music provided by Arts in Us. Positive<br>school behavior is expected. Activities are<br>hands-on, structured, and grade-level appropriate<br>aimed to support the whole child as well as<br>increase a love for the learning and attendance.<br>Scholars will be a part of two school-wide<br>productions, Hispanic Heritage Month and Black<br>History Month. Parent, families, and community<br>members are invited to the productions. | Arts in Us  | 05/24/2024 | ESSER 3.0<br>[\$120000.00] |
|  | <b>[A 3.1.5] One Touch Cleaning Services</b><br>Contracted cleaning services used to clean and<br>sanitize building to prevent contagious spread to<br>keep all students healthy and prevent absenteeism<br>due to COVID-19 and illnesses.   | One Touch<br>Cleaning<br>Services   | 06/28/2024 | ESSER 3.0<br>[\$130000.00] |
|  | [A 3.1.6] Facilities Manager<br>FULL TIME FACILITIES MANAGER SUPPORTS<br>MAINTANACE OF SCHOOL FACILITES TO<br>ENSURE THAT STUDENTS ARE LEARNING IN A<br>CLEAN AND SAFE ENVIORNMENT TO<br>ENHANCE SOCIAL/EMOTIONAL WELL BEING<br>AND TO MINIMZE LEARNING LOSS DUE TO<br>COVID-19  | Billie Bateman<br>(Facilities<br>Manager)   | 06/28/2024 | ESSER 3.0<br>[\$75000.00]  |
|  | [A 3.1.7] Sub Now<br>SUBSTITUTE TEACHER CONTRACT PROVIDES<br>ADDITIONAL STUDENT SUPPORT TO MAINTAIN<br>CONTINUITY OF LEARNING DURING TEACHER<br>ABSENTEEISM. THIS ASSIST WITH<br>PREVENTING LEARNING LOSS DUE TO<br>COVID-19.  | Quinton Cox<br>(Sub Now)  | 05/24/2024 | ESSER 3<br>[\$144761.10]   |
| [S 3.2] Professional Development<br>Provide ongoing, high quality professional | [A 3.2.1] Dean's List Training<br>Detailed training for teachers and staff the   | Monicah<br>Branch   | 05/24/2024 | Title I<br>[\$53000.00]    |

| <ul> <li>development at the District-level and school site for school leaders, teachers, and other instructional staff to focus on changing instructional practices that result in improved student attendance and behavior positively impacting student achievement.</li> <li>Benchmark Indicator Student discipline and attendance reports 20-day reporting cycle will be used to measure impact of changed practices as a result of professional development. Fidelity checks of student data entry will be conducted during the 20-day reporting cycle to monitor the incidents of data entry errors and erroneous reporting. Weekly reports generated and shared from Dean's List following the Network Goals for School Culture.</li></ul> | district-wide platform for student behavior,<br>attendance, SST Referrals, and parent<br>communication. The data is used to support PBIS<br>initiatives.<br>Weekly Dean's List Reports generated and used as<br>documentation for student incentives, SST and<br>SART meetings.          | (Managing<br>Director of<br>Special<br>Populations<br>and Student<br>Services),<br>Audrey<br>Johnson<br>(Principal),<br>Terrence<br>Brownlee<br>(Assistant<br>Principal),<br>Jade Cooper,<br>Tashika<br>LeSure<br>(School<br>Counselor)      |            |  |
|--|--|--|------------|--|
|  | <b>[A 3.2.2] PBIS Plan</b><br>Training provided at the district and school level for<br>the school-wide PBIS Plan. The behaviors are<br>listed in Dean's Listed and tracked weekly by<br>teachers, administrators, and Managing Director of<br>Special Populations and Student Services. | Monicah<br>Branch<br>(Managing<br>Director of<br>Special<br>Populations<br>and Student<br>Services),<br>Audrey<br>Johnson<br>(Principal),<br>Terrence<br>Brownlee<br>(Assistant<br>Principal),<br>Tashika<br>LeSure<br>(School<br>Counselor) | 05/24/2024 | Title I<br>[\$53000.00]<br>ESSER 3.0<br>[\$56000.00] |
|  | [A 3.2.3] TLAC Training and Cultural<br>Walkthroughs<br>TLAC Training and strategies practiced during  | Audrey<br>Johnson<br>(Principal),  | 05/24/2024 | Title I<br>[\$134500.00]                             |

|   | school week and during practice clinics as needed.<br>Informal observations are conducted utilizing the<br>Get Better Faster Rubric, specific for positive<br>cultural practices during the first nine weeks of<br>school. Greeting students daily at the threshold,<br>positive narration, and setting clear and precise<br>routines and procedures are outlined as<br>non-negotiables for establishing positive school<br>and classroom cultures. | Terrence<br>Brownlee<br>(Assistant<br>Principal),<br>Keosha Glasco<br>(Development<br>Coach of<br>Instruction) |            |                           |  |
|---|---|--|------------|---------------------------|--|
| [S 3.3] Parent, Family, and Community<br>Engagement<br>Promote effective parent, family, and community<br>engagement activities and resources that support<br>safe schools which will improve student attendance<br>and behavior. Benchmark Indicator<br>Goal: By the end of Spring 2024, East Academy<br>Provide monthly opportunities to engage families to<br>promote effective parent, family, and community<br>engagement activities and resources that support<br>safe schools which will improve student attendance<br>and behavior. A minimum of two parents will be members of<br>School Improvement Plan. Parent Engagement Surveys will be shared with<br>families to capture suggestions and feedback on<br>parental engagement opportunities. * August-September 2023<br>* Quarterly Sense of Belonging Surveys shared via<br>ParentSquare<br>* Monthly Parent and Family Engagement<br>Opportunities as outlined on the School and Family<br>Calendar | [A 3.3.1] LeBonheur Nursing Services and Well<br>Child<br>Parents have the opportunities to request hearing<br>and vision screening on the school campus by<br>completing and returning the Well Child<br>Application. Based on the screening,<br>recommendations and follow-ups are made based<br>on pass/fail of the screening.   | LeBonheur<br>Nursing<br>Services   | 05/24/2024 | ESSER 3.0<br>[\$65000.00] |  |
|   | [A 3.3.2] Family Engagement Opportunities<br>Our Family Engagement Coordinator will use Title I   | Audrey<br>Johnson  | 03/29/2024 | Title I<br>[\$2473.00]    |  |

| funds for supplies and light refreshments for Parent<br>Engagement activities, as applicable. Parents,<br>families, and community volunteers are invited to<br>participate and support with organizing the<br>following engagement opportunities:<br>Title I Meeting- August 2023<br>Meet the Teacher Night- August 2023<br>901 Day (Supporting St. Jude Children's Research | (Principal),<br>Brittany Lipford<br>(Office<br>Manager),<br>Tashika<br>LeSure<br>(School<br>Counselor and<br>Family<br>Engagement<br>Coordinator) |            | ESSER 3<br>[\$56000.00] |  |
|--|---|------------|-------------------------|--|
| Hospital) Sept. 2023<br>Literacy Night- Sept. 2023   |   |            |                         |  |
| Book Fair- Sept. 2023  |   |            |                         |  |
| Walk to School Day- Oct. 2023  |   |            |                         |  |
| Hispanic Heritage Month Program- Oct. 2023   |   |            |                         |  |
| Read for the Record Day-Oct. 2023  |   |            |                         |  |
| National Junior Beta Club Induction- Nov. 2023   |   |            |                         |  |
| Veterans' Day Donation Drive: Nov. 2023<br>(benefitting the Memphis Veterans Medical Center)   |   |            |                         |  |
| Food Drive: Nov. 2023 (Benefitting the Mid-South Foodbank)   |   |            |                         |  |
| Donuts with Grownups: Dec. 2023  |   |            |                         |  |
| MLK Service Project: Jan. 2023   |   |            |                         |  |
| Black History Program: Feb. 2023   |   |            |                         |  |
| Math and Science Night: March 2023   |   |            |                         |  |
| <br>Career Day: March 2023   |   |            |                         |  |
| [A 3.3.3] Math and Science Night<br>Teachers and staff will share resources and  | Audrey<br>Johnson   | 03/21/2024 | Title I<br>[\$55473.00] |  |

| strategies focused on Math and Science.<br>Expectations and goals will also be reiterated for<br>quarterly report cards and TNReady.   | (Principal),<br>Terrence<br>Brownlee<br>(Assistant<br>Principal), K-5<br>Teachers,<br>Tashika<br>LeSure<br>(School<br>Counselor and<br>Family<br>Engagement<br>Coordinator) |            | ESSER 3<br>[\$56000.00]  |
|--|---|------------|--------------------------|
| [A 3.3.4] Literacy Night<br>Families and parents will be invited to preview our<br>school book fair, learn about are reading supports<br>including Accelerated Readers, Guided Readers,<br>and All Memphis Intervention. In addition, families<br>and scholars will engage in literacy games and<br>activities that can support scholars with literacy at<br>home.   | Audrey<br>Johnson,<br>Terrence<br>Brownlee, K-5<br>teachers,<br>Tashika<br>LeSure   | 09/28/2023 | Title I<br>[\$55473.00]  |
| <b>[A 3.3.5] Read for the Record Day</b><br>**Read for the Record Day is a yearly event when<br>classrooms, libraries, and communities will come<br>together to celebrate early literacy and read.<br>Community members are invited to read to<br>scholars in grades K-2. The book and are in<br>several . Each K-2 teacher receives the book to<br>add to their classroom library at the conclusion of<br>the event. **   | Keosha<br>Glasco,<br>Brittany Lipford   | 10/27/2023 | Title I<br>[\$81500.00]  |
| [A 3.3.6] Walk to School Day<br>Walk to School Day promotes movement and<br>exercise. Being active every day is just one way to<br>promote healthy families. It also focuses on the<br>importance having safe pedestrian pathways in our<br>communities as students walk to school and wait<br>for school buses.<br>Families and community members are invited as<br>we walk to school from our local Dollar General<br>Store to School, .5 mile walking distance. | Audrey<br>Johnson,<br>Terrence<br>Brownlee,<br>Keosha<br>Glasco,<br>Tashika<br>LeSure, K-5<br>Teachers  | 10/04/2023 | Title I<br>[\$136973.00] |

| Scholars will read books discussing school safety<br>and have discussions during Friday SEL lessons.   |  |            |                          |
|--|--|------------|--------------------------|
| <b>[A 3.3.7] Title I Annual Meeting</b><br>Parents, scholars, and community members are<br>invited to our Annual Title I Meeting to discuss the<br>following:  | Audrey<br>Johnson,<br>Terrence<br>Brownlee,<br>Keosha Glasco   | 08/25/2023 | Title I<br>[\$134500.00] |
| <ol> <li>Policies for Family Engagement (M-SCS Parent<br/>&amp; Family Engagement Policy &amp; Plan and School<br/>Plans- Policy 7009)</li> <li>Reporting Pupil Progress</li> <li>Parent-Teacher Conferences</li> <li>Parent &amp; Family Engagement Requirements<br/>(Parent &amp; Family Engagement Plan)</li> </ol>   |  |            |                          |
| <ol> <li>Availability of Parent Training</li> <li>District/School Progress/School Status</li> <li>School Improvement Plan</li> <li>opportunities for Additional Parent Meetings</li> <li>Teacher Qualifications (Parent's Right To Know)</li> <li>Parent's Right to Know</li> <li>Notice of Title I School Status</li> <li>School-Parent Compact</li> <li>Student Code of Conduct</li> <li>Any other activities for increasing Parent and<br/>Family Engagement</li> <li>Parents are invited to provide feedback on the</li> </ol> |  |            |                          |
| Family Engagement and School Compact Plans.[A 3.3.8] Parent Teacher ConferencesParents can request Parent Teachers at any time.Teachers have availability during teacher planning,in addition to the two scheduled meetings in Fall2023 and Spring 2024. Teachers address anyacademic and behavioral concerns. They alsoshare data and strategies to support studentgrowth.  | K-5 Teachers,<br>Audrey<br>Johnson<br>(Principal),<br>Terrence<br>Brownlee<br>(Assistant<br>Principal),<br>Keosha Glasco | 05/24/2024 | Title I<br>[\$134500.00] |
|  | (Development<br>Coach of<br>Instruction)   |            |                          |

## [G 4] Early Literacy

\*\*\*Goal: \*\*\*\*Increase the number of scholars reading on-grade from 46% in Spring 2023 to at least 90% of K-8 students in each subgroup will read on/above grade level according to the spring 2024 i-Ready Reading diagnostic.\*

\*\*\*Ultimate Goal: \*\*\*\*At least 90% of K-8 students in each subgroup will read on/above grade level according to the spring i-Ready Reading diagnostic.\*

### Performance Measure

\*JCS will increase the percentage of K-8 students reading on/above grade level from 26% in spring 2021 to 90% in spring 2024 by implementing high leverage practices around the 5 Components of Reading + Writing and also incorporating high-quality curricula in all content areas. Overall student growth and proficiency will be tracked by subgroups\* (EL, SpEd, Tier 2, Tier 3, Gifted/High Achievers, Tier 1).

\* At least 50% of students will meet or exceed their stretch growth goal on iReady.

- \* At least 80% of K/1 students in each subgroup will be on or above grade level for letter sounds on easyCBM.
- \* At least 80% of 1st- 8th graders in each subgroup will score on or above grade level in Passage Reading Fluency on easyCBM.

| Strategy   | Action Step  | Person<br>Responsible   | Estimated<br>Completion<br>Date | Funding<br>Source        | Notes |
|--|--|---|---------------------------------|--------------------------|-------|
| <ul> <li>[S 4.1] Professional Learning</li> <li>***JCS- will increase K-5 students in each<br/>subgroup will read on/above grade level. from<br/>46%- in *****Spring***** 2023 to 90% in Spring<br/>2024.***</li> <li>Build and strengthen the foundational literacy<br/>knowledge of instructional leaders, classroom<br/>teachers, and educational assistants through<br/>engagement in professional learning experiences<br/>anchored in the science of reading.</li> </ul> | <b>[A 4.1.1] School PD</b><br>Teachers will quarterly PD centered around setting<br>up small groups in prep for ELA/Math small groups,<br>Guided Reading routines and lesson planning,<br>EasyCBM/iReady data analysis and small group<br>set up | Audrey<br>Johnson<br>(Principal),<br>Terrence<br>Brownlee<br>(Assistant<br>Principal),<br>Keosha Glasco<br>(Development<br>Coach of<br>Instruction) | 05/24/2024                      | Title I<br>[\$134500.00] |       |
| <ul> <li>Benchmark Indicator</li> <li>Weekly Observations in Schoolmint:</li> <li>* Teachers will score "Yes" in a minimum of 4<br/>"rigor" categories using the Get Better Faster<br/>Rubric.</li> <li>* Teachers will score at least a "3" (meeting<br/>expectations) on informal and formal observations</li> </ul>   |  |   |                                 |                          |       |

| using the TEAM rubric. Observations are assigned based on Teacher Effectiveness scores from the 2022-2023 school year.  |  |   |            |   |
|---|--|---|------------|---|
|   | [A 4.1.2] Regional PD and Technology Lab<br>Monthly foundational skills training,<br>EasyCBM/iReady administration, CKLA Placement<br>tests, GuidedReaders.com, Accelerated Readers,<br>Corrective Reading<br>PROVIDES DESTOP SUPPORT,<br>TROUBLESHOOTING AND REPAIRS AS WELL<br>AS G-SUITE MANAGMEENT AND NETWORK<br>DESIGN AND MANAGEMENT. ALL THESE<br>ACTIVITIES SUPPORT 1 TO 1 COMPUTERS<br>AND DESIGNED TO ASSIST WITH PREVENTING<br>LEARNING LOSS DUE TO COVID-19   | Lauren Short<br>(Content<br>Specialist),<br>Loraine Jones<br>(Literacy<br>Specialist),<br>Tonya Randall<br>(VP of<br>Academics),<br>Technology<br>Lab | 05/24/2024 | ESSER 3.0<br>[\$107000.00]                            |
|   | <b>[A 4.1.3] Coaching and Real-time Feedback</b><br>CKLA lesson implementation with a focus on sound<br>pronunciation, small group roll out, Guided Reading<br>lessons, and implementing RTI intervention lessons<br>fidelity using coaching and real-time feedback<br>aligned with the Get Better Faster Rubric. Lessons<br>are modeled and co-taught as needed.  | Keosha<br>Glasco, Lauren<br>Short   | 05/24/2024 | Title I<br>[\$815000.00]<br>ESSER 3.0<br>[\$19000.00] |
| [S 4.2] Development Coach of Instruction K-2<br>Development Coach of instruction hired to support<br>K-2 teachers with implementing high quality<br>foundational literacy instruction and strategies.<br>Benchmark Indicator<br>Weekly planning meeting with K-2 Content<br>Specialist to review data and action for teachers.<br>Weekly review of informal observations via<br>SchoolMint for the Support Office team and school<br>principal. Quarterly DC/AP meetings to observe<br>Development Coach providing real-time coaching<br>support to teachers. | <ul> <li>[A 4.2.1] Development Coach of Instruction<br/>Development Coach of Instruction will provide<br/>content specific coaching and real-time feedback<br/>for K-2 teachers in Foundational Skills (CKLA),<br/>ELA, and Math daily.</li> <li>* Analyze bi-weekly class data and quarterly<br/>i-Ready and easyCBM benchmarks to determine<br/>progression and needs of students.</li> <li>* Implement practice clinics based on action steps<br/>identified on the Get Better Faster Rubric during<br/>weekly school-level PD.</li> <li>* Plan weekly Intellectual Prep (IP) and bi-weekly<br/>Data meeting with K-2 teachers to address student<br/>gaps and misconceptions</li> <li>* Collaborate with K-2 Educational Specialist,<br/>Interventionist, and ESL teacher to share best<br/>practices during weekly school-wide PD.</li> </ul> | Keosha Glasco   | 05/24/2024 | Title I<br>[\$81500.00]                               |

| <ul> <li>* Implement bi-weekly one-on-one academic coaching sessions with K-2 teachers based on need and action steps in Whetstone, observation platform.</li> <li>* Plan with regional K-2 Content Specialist and K-8 Reading Specialist to plan monthly Regional PD.</li> <li>[A 4.2.2] Bi-Weekly IP and Data Meetings         <ul> <li>Plan and implement Internalization Meetings to</li> </ul> </li> </ul>   | Audrey<br>Johnson,  | 05/24/2024 | Title I<br>[\$134500.00]  |  |
|---|---|------------|---------------------------|--|
| <ul> <li>deep dive into standards, possible student<br/>misconceptions.</li> <li>Bi-Weekly data meetings to analyze Focus Lesson<br/>exit tickets, Unit Assessments, and EOM Data</li> <li>Plan for reteach lessons</li> </ul>  | Terrence<br>Brownlee,<br>Keosha Glasco  |            |                           |  |
| <ul> <li>[A 4.2.3] Summer Content Institute and Content<br/>Training</li> <li>Learn and practice district initiatives and literacy<br/>practices: QUACK, UNRAVEL, Partners Smooth it<br/>Out. Quarterly content PD is help to internalize and<br/>plan for reading small group instruction and<br/>Project-Based Learning (PBL).</li> <li>FULL TIME VICE PRESIDENT OF CURRICULUM<br/>GIVES DIRECT OVERSITE TO CURRICULUM<br/>SELECTION AND INSTRUCTION TO ADDRESS<br/>LEARNING LOSS DUE TO COVID-19</li> <li>FULL TIME LITERACY SPECIALIST PROVIDE<br/>DIRECT SUPPORT TO SCHOOL STAFF<br/>PROVIDING TRAINING AND CURRICULUM<br/>INSTRUCTION TO ADDRESS READING<br/>LEARNING LOSS DUE TO COVID-19</li> <li>FULL TIME LITERACY SPECIALIST PROVIDE<br/>DIRECT SUPPORT TO SCHOOL STAFF<br/>PROVIDING TRAINING AND CURRICULUM<br/>INSTRUCTION TO ADDRESS READING<br/>LEARNING LOSS DUE TO COVID-19</li> <li>FULL TIME LITERACY SPECIALIST PROVIDE<br/>DIRECT SUPPORT TO SCHOOL STAFF<br/>PROVIDING TRAINING AND CURRICULUM<br/>INSTRUCTION TO ADDRESS READING<br/>LEARNING LOSS DUE TO COVID-19</li> </ul> | Lauren Short<br>(Content<br>Specialist),<br>Marissa<br>Baldwin<br>(Content<br>Specialist),<br>Loraine Jones<br>(Literacy<br>Specialist),<br>Tonya Randall<br>(VP of<br>Academics) | 05/24/2024 | ESSER 3.0<br>[\$86000.00] |  |